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First, Ford correctly identifies that innovation studies are usually overly focused on major weapon systems at the expense of smaller innovations. Second, instead of seeing culture as a barrier to the institutionalization of bottom-up adaptation, he contends that an approach rooted in the social shaping of technology (SST) yields more explanatory power.

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Tracing the path of innovation from battlefield to back office, and from industry to alliance partner, Ford develops insights into the way that small arms are socially constructed. He thereby exposes the mechanics of power across the military's "industrial complex.

### **Weapon of Choice: Small Arms and the Culture of Military**

Weapon of Choice: Small Arms and the Culture of Military Innovation. By Matthew Ford. New York: Oxford University Press, 2017. Pp. 264. Hardcover \$39.95. Matthew Ford's densely researched volume uses small arms development after WWII as a prism through which to understand broader processes of western military innovation.

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